Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2009

Open to Public Inspection

| A Fo | r the | 2009 cal | endar yea | r, or tax year beginning 07-01-2009 | and ending 06-30-2010 |) | | |
|--------------------------------|-----------|-----------------|-----------------------------|---|----------------------------------|-------------------|--|----------------------------|
| B Ch | eck ıf a | pplicable | Please | C Name of organization THE GOW SCHOOL | | | D Employer ider | ntification number |
| ┌ Ad | dress ch | nange | use IRS | | | | 16-1034793 | |
| Гиа | me cha | | label or print or | Doing Business As | | | E Telephone nui | mber |
| ☐ Init | tıal retu | | type. See Specific | | | No | (716) 652-3 | 450 |
| | minate | | Instruc- | Number and street (or P O box if mail is 2491 EMERY ROAD | s not delivered to street addres | ss) Room/suite | G Gross receipts \$ | 12,136,102 |
| _ | | | tions. | | | | | |
| _ | ended | | | City or town, state or country, and ZIP + SOUTH WALES, NY 14139 | + 4 | | | |
| Ар | plication | n pending | | · | | | | |
| | | | | ne and address of principal officer | | H(a) Is th | - ıs a group return | |
| | | | | IARY SHIELDS MERY ROAD | | affilia | ates? | ΓYes Γ Nο |
| | | | | WALES, NY 14139 | | H(b) Are a | II affiliates include | d? |
| | | | | | | | | (see instructions) |
| I Ta | x-exem | npt status | ▽ 501(c) | (3) ◀ (Insert no) | 527 | | up exemption nun | |
| | ebsite | : :► WW\ | w gow or | RG | | | | |
| | | | | | | 1 | | |
| | | | | ion Trust Association Other | | L Year of fo | ormation 1926 M | State of legal domicile NY |
| Ра | rt I | Sumn | • | e organization's mission or most sig | unificant activities | | | |
| | * | | | RPOSE OF THE GOW SCHOOL IS | | ERATE AN I | NDEPENDENT, I | NOT-FOR-PROFIT |
| | | | | E EDUCATION OF YOUNG MEN, G | | | | |
| 3 | | | | HE REMEDIATION OF DYSLEXIA A LE LANGUAGE | AND RELATED LANGUA | GE BASED L | EARNING DIFFI | CULTIES THROUGH |
| € | | KLCONS | STRUCTIV | LEANGUAGE | | | | |
| E ∈ | | | | | | | | |
| Governance | | | | | | | | |
| | 2 | Check th | nis box 🛏 | fthe organization discontinued its | s operations or disposed | of more than | 25% of its net as | ssets |
| Activities & | 3 | Number | of voting r | nembers of the governing body (Par | t V I , lıne 1a) | | 3 | 26 |
| Ě | 4 | Number | of indepen | dent voting members of the governi | ing body (Part VI, line 1b |) | . 4 | 25 |
| ਬ੍ਰ | 5 | Total nu | mber of en | nployees (Part V , line 2a) | | | 5 | 120 |
| ď. | 6 | Total nu | mber of vo | lunteers (estimate if necessary) . | | | 6 | 3 |
| | 7a | Total gro | oss unrela | ted busıness revenue from Part VII | I, column (C), line 12 . | | 7a | 0 |
| | ь | Net unre | lated busi | ness taxable income from Form 990 | | 7b | 0 | |
| | | | | | | Pric | or Year | Current Year |
| | 8 | Contrib | utions and | i grants (Part VIII, line 1h) | | | 1,171,525 | 702,232 |
| Ravenue | 9 | Progran | m service | revenue (Part VIII, line 2g) | | | 7,027,815 | 6,809,376 |
| ē | 10 | Investr | ment incor | ne (Part VIII, column (A), lines 3, 4 | i, and 7d) | | -1,273,580 | 565,346 |
| æ | 11 | Otherr | evenue (P | art VIII, column (A), lines 5, 6d, 8d | c, 9c, 10c, and 11e) | | -302,958 | 352,478 |
| | 12 | | | dd lines 8 through 11 (must equal P | | • | | |
| | l | | | <u> </u> | | | 6,622,802 | 8,429,432 |
| | 13 | | | r amounts paid (Part IX, column (A | | | | 0 |
| | 14 | | | r for members (Part IX, column (A), | | | | 0 |
| 82 | 15 | Salarie: | s, other co | mpensation, employee benefits (Pa | rt IX, column (A), lines 5 | - | 4,213,142 | 4,094,884 |
| Expenses | 16a | • | sional fund | raising fees (Part IX, column (A), lii | ne 11e) | | .,===,=== | 0 |
| <u> </u> | l . | | | | | | | |
| Д | b | | | enses (Part IX, column (D), line 25) • 249, | | | 2 271 641 | 2.450.201 |
| | 17 | | | Part IX, column (A), lines 11a-11c | | | 3,271,641 | 3,458,201 |
| | 18 | | | Add lines 13-17 (must equal Part I | | | 7,484,783 | 7,553,085 |
| . 07 | 19 | Revenu | ie iess exp | enses Subtract line 18 from line 1 | 2 | | -861,981 | 876,347 |
| Net Assets or Fund Balances | | | | | | | g of Current Year | End of Year |
| 9 48 18 48 18 48 | 20 | Totala | ssets (Par | t X, line 16) | | | 24,496,388 | 25,022,119 |
| A AS | 21 | | | Part X, line 26) | | | 2,240,849 | 1,605,989 |
| 25 | 22 | | | d balances Subtract line 21 from li | | | 22,255,539 | 23,416,130 |
| Pa | | | ature Blo | | | | | |
| | | | | лигу, I declare that I have examined this re | eturn, including accompanying | schedules and s | tatements, and to th | e best of my knowledge |
| | | | | correct, and complete Declaration of prepai | | | | |
| C:- | _ | | | | | l | | |
| Sigr Her | | ***** Signat | ** ture of office | ·r | | 2010- Date | -11-09 | |
| | - | ' | | | | Date | | |
| | | | MARY SHIELI or print nam | OS DIRECTOR OF FINANCE e and title | | | | |
| | | F · · · | <u>.</u> | | Data I. | المارية | D===================================== | |
| | | Preparer's | | s P Dobiesz | | Check If elf- | Preparer's identify (see instructions) | ring number |
| Paid | | em | | | mpolyed 🕨 🦵 | · — I` / | | |
| • | arer's | Firm's nar | me (or yours | CHIAMPOU TRAVIS BESAW & KERSHNE | ER LLP | | EIN Þ | |
| Use | Only | address, a | and ZIP + 4 | 45 BRYANT WOODS NORTH | | | | |
| | | | | AMHERST, NY 14228 | | | Phone no 🕨 (71 | 6) 630-2400 |
| | the ID | e dicence | e thie ratii | rn with the preparer shown above? (| see instructions) | | | ▼ Yes |

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

TO MAINTAIN AND OPERATE AN INDEPENDENT, NOT-FOR-PROFIT SCHOOL FOR THE EDUCATION OF YOUNG MEN, GRADES 7-12, USING A COLLEGE PREPARATORY CURRICULUM WITH EMPHASIS ON THE REMEDIATION OF DYSLEXIA THROUGH RECONSTRUCTIVE LANGUAGE

| 2 | Did the organization unde the prior Form 990 or 99 | | | | r which were not listed on | ┌ Yes ┌ No |
|----|---|---------------------------------|-----------------|------------------------|---|-------------|
| | If "Yes," describe these n | new services on Sc | hedule O | | | |
| 3 | Did the organization ceas | | - | <u>-</u> | nducts, any program | ┌ Yes ┌ No |
| | If "Yes," describe these o | hanges on Schedu | ıle O | | | |
| 4 | |) 1 (c)(4) organızatı | ons and section | on 4947(a)(1) trusts a | largest program services b are required to report the an service reported | |
| 4a | (Code EDUCATION OF INDIVIDUALS |) (Expenses \$ WITH DYSLEXIA | 5,412,261 | including grants of \$ |) (Revenue \$ | 6,809,376) |
| 4b | (Code |) (Expenses \$ | | including grants of \$ |) (Revenue \$ |) |
| 4c | (Code |) (Expenses \$ | | including grants of \$ |) (Revenue \$ |) |
| | | | | | | |
| 4d | Other program services | • | • | | | |
| | (Expenses \$ | ınclı | uding grants of | f \$ |) (Revenue \$ |) |
| 4e | Total program service ex | xpenses ► \$ | 5,412,26 | 1 | | |

| Part TV | Chacklist | of Required | Schadula |
|---------|-----------|-------------|-------------------|
| anu w | CHECKHSL | oi keuulleu | Scriedule: |

| | | | Yes | No |
|-----|---|-----|-----|-----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? 🕏 | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | Νο |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II | 4 | | Νο |
| 5 | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III | 5 | | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II. | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | Yes | |
| 9 | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | No |
| 10 | Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V | 10 | Yes | |
| 11 | Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | 11 | Yes | |
| | ◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI. | | | |
| | ◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. | | | |
| | ◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. | | | |
| | ◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX. | | | |
| | ◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. | | | |
| | ◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X. | | | |
| 12 | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII | 12 | Yes | |
| 12A | Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No | | | |
| | If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional 12A No | ļ | | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | Yes | |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | No |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I | 14b | | No |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II | 15 | | No |
| 16 | Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III | 16 | | No |
| 17 | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I | 17 | | N o |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | No |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | No |
| 20 | Did the organization operate one or more hospitals? If "Yes," complete Schedule H | 20 | | No |

| Par | t IV Checklist of Required Schedules (continued) | | | |
|-----|---|-----|-----|----|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | No |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | Νο |
| 23 | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25 | 24a | | No |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | Νο |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | No |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | No |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III | 27 | | No |
| 28 | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part | | | |
| | <i>IV</i> | 28a | | No |
| | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes,"</i> complete Schedule L, Part IV | 28b | | No |
| c | An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV | 28c | | Νο |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | Yes | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | No |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | No |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | No |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I | 33 | | No |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | | No |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35 | | No |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2 | 36 | | Νο |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | No |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? | 38 | Yes | |

| Part V | Statements | Regarding | Other I | RS Filings | and Tax | Compliance |
|--------|------------|-----------|---------|------------|---------|------------|
|--------|------------|-----------|---------|------------|---------|------------|

| | | | Yes | No |
|--------|--|--------|-----|----|
| .a | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable | | | |
| ь | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0 | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1c | | Νο |
| а | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) | 2b | Yes | |
| a | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? | 3a | | Νο |
| h | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 3b | | NO |
| a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | Νο |
| Ь | If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts | | | |
| 3 | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | Νο |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | Νo |
| С | If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? | 5c | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? | 6a | | Νo |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | |
| | Organizations that may receive deductible contributions under section 170(c). | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | Νο |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | Νo |
| | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal | | | |
| | benefit contract? | 7e | | Νo |
| | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | No |
| g L | For all contributions of qualified intellectual property, did the organization file Form 8899 as required? For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as | 7g | | Νο |
| ••• | required? | 7h | | Νo |
| | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8 | | |
| | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
|) | Section 501(c)(7) organizations. Enter | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | |
| L | Section 501(c)(12) organizations. Enter | | | |
| | Gross income from members or shareholders | | | |
| Ь | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) | | | |
| ≀a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | |

ROSEMARY SHIELDS 2491 EMERY ROAD SOUTH WALES,NY 14139

(716) 652-3450

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| Se | ection A. Governing Body and Management | | | |
|-----|--|---------|----------|-----|
| | | | Yes | No |
| | | | | |
| 1a | Enter the number of voting members of the governing body | | | |
| b | Enter the number of voting members that are independent 1b 25 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | | No |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? | 3 | | No |
| 4 | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? | 4 | | No |
| 5 | Did the organization become aware during the year of a material diversion of the organization's assets? | 5 | | No |
| 6 | Does the organization have members or stockholders? | 6 | | No |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? | 7a | | No |
| b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? | 7b | | No |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following | | | |
| а | The governing body? | 8a | Yes | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Yes | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | Νο |
| | ection B. Policies (This Section B requests information about policies not required by the Internal | | | |
| Re | evenue Code.) | | | |
| 10- | Describe averagement on have lead about on humania average later? | 10- | Yes | No |
| | Does the organization have local chapters, branches, or affiliates? | 10a | | No |
| | affiliates, and branches to ensure their operations are consistent with those of the organization? | 10b | | |
| 11 | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? | 11 | Yes | |
| 11A | Describe in Schedule O the process, if any, used by the organization to review the Form 990 | | | |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | |
| b | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Yes | |
| c | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done | 12c | Yes | |
| 13 | Does the organization have a written whistleblower policy? | 13 | Yes | |
| 14 | Does the organization have a written document retention and destruction policy? | 14 | Yes | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Yes | |
| b | Other officers or key employees of the organization | 15b | | Νo |
| | If "Yes" to line a or b, describe the process in Schedule O (See instructions) | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | No |
| b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? | 16b | | |
| Se | ection C. Disclosure | | | |
| 17 | List the States with which a copy of this Form 990 is required to be filed ► NY | | | |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website. | | | |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table | | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of th | ıe orga | nızatıor | n 🕨 |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| Check this box if the organization did | | sate any | / curi | rent | or fo | rmer c | ffice | r, director, trustee | or key employee | | | | | | | |
|--|---|-----------------------------------|-----------------------|----------------------------|--------------|------------------------------|---------------------|--|---|--|--|--|--|--|--|--------------------------------------|
| (A) Name and Title | Name and Title A verage Position (check all hours that apply) | | | (C) Position (check all | | | Position (check all | | | Position (check all | | | | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of other |
| | per week | Individual trustee or director | Institutional Trustee | | Key employee | Highest compensated employee | Former | from the organization (W- 2/1099-MISC) | from related organizations (W- 2/1099- MISC) | compensation from the organization and related organizations | | | | | | |
| See add'l data | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | |
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Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization►1

| | | | Yes | No |
|---|--|---|-----|----|
| 3 | Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> | 3 | | No |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual | 4 | Yes | |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person | 5 | | No |

Section B Inde endent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

| (A) | (B) | (C) |
|---|--------------------------|--------------|
| Name and business address | Description of services | Compensation |
| KULBACK'S CONSTRUCTION INC 2 WENDLING COURT LANCASTER, NY 14086 | CONSTRUCTION | 1,113,492 |
| SAGE DINING SERVICES 222 BOSLEY AVENUE SUITE B-7 TOWSON, MD 21204 | FOOD SERVICE | 571,992 |
| AAA-WCNY 100 INTERNATIONAL DRIVE BUFFALO, NY 14221 | TRAVEL AGENT | 120,507 |
| CCA FINANCIAL LLC 7275 GLEN FOREST DR SUITE 100 RICHMOND, VA 23226 | LAPTOP LEASES | 113,985 |
| | | |
| 2 Total number of independent contractors (including but not limited to those listed above \$100,000 in compensation from the organization ►4 |) who received more than | |

| Form 99 | | | | | | | | Page 9 |
|---|----------|---|--|---------------------------------------|----------------------|--|---|--|
| Part v | / | Statement o | or Revenue | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512,513, or 514 |
| ats ats | 1a | Federated camp | paigns 1a | | | | | |
| grai | ь | Membership du | | | | | | |
| fts, am | С | | ents 1c | | | | | |
| <u> </u> | d e | Government grants | ations 1d s (contributions) 1e | | | | | |
| ons | f | | ons, gifts, grants, and 1f | 702,232 | | | | } |
| Contributions, gifts, grants and other similar amounts | g | sımılar amounts no | | | | | | |
| a it | | lines 1a-1f \$ | | | | | | |
| <u>ပညာ</u> | h | Total. Add lines | : 1a-1f | • | 702,232 | | | |
| e = | | TUTTON & FFFC | | Business Code | | | | |
| Program Serwce Revenue | 2a b | TUITION & FEES SUMMER PROGRAM | 1 | 711,210 711,210 | 6,267,561 541,815 | 6,267,561 541,815 | | |
| ъ. Б | c | SOTTIER TROOKS | <u>. </u> | 711,210 | 341,013 | 341,013 | | |
| er w | d | | _ | | | | | |
| S = | e | | | | | | | |
| S 13 | f | All other progra | m service revenue | | | | | |
| <u>Ť</u> | g | Total. Add lines | 2a-2f | | 6,809,376 | | | |
| | 3 | | ome (including dividend | . F | 177,680 | | | 177,680 |
| | 4 | | ar amounts) tment of tax-exempt bond p | ⊢ | 177,000 | | | 177,660 |
| | 5 | | | · · · · · · · · · · · · · · · · · · · | | | | |
| | | | (ı) Real | (II) Personal | | | | |
| | 6a b | Gross Rents Less rental | | | | | | |
| | - | expenses Rental income | | | | | | |
| | C L | or (loss) | (1) | | | | | |
| | d | Net rental incor | ne or (loss) (ı) Securities | (II) O ther | | | | |
| | 7a | Gross amount from sales of assets other than inventory | 4,094,336 | (1) | | | | |
| | Ь | Less cost or other basis and sales expenses Gain or (loss) | 3,706,670 387,666 | | | | | |
| | c d | | s) | | 387,666 | | | 387,666 |
| | 8a | Gross income fi | rom fundraising | | | | | |
| Other Revenue | | events (not incl \$ of contributions See Part IV, lin | reported on line 1c) | | | | | |
| je r | ь | Less directex | penses b | | | | | |
| ŏ | с | Net income or (| loss) from fundraising (| events 🗠 | | | | |
| | 9a | Gross income fi See Part IV, lin | rom gaming activities e 19 a | | | | | |
| | b c | Net income or (| penses b | vities | | | | |
| | 10a | Gross sales of returns and allo | | 223,947 | | | | |
| | ь | | oods sold b | | | | | |
| | С | Net income or (| loss) from sales of inve | entory • Business Code | 223,947 | | | 223,947 |
| | 11a | CHANGES IN S | | 525,920 | 128,531 | | | 128,531 |
| | ь | | | | | | | |
| | С | | | | | | | |
| | d | All other revenu | ı | | | | | |
| | е | Total. Add lines | 3 11a-11d | | 128,531 | | | |
| | 12 | Total revenue. | See Instructions | ▶ | 8,429,432 | 6,809,376 | 0 | 917,824 |

Part IX Statement of Functional Expenses

| | Section 501(c)(3) and 501(c)(4) organizations mu | | | (D) | |
|----|--|-----------------------|-----------------------------|---------------------------------|-------------------------|
| | Il other organizations must complete column (A) but are not required to | | (B), (C), and | (D). | (D) |
| | ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII. | (A) Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to governments and organizations in the U S $$ See Part IV $$ line 21 $$ | | | | |
| 2 | Grants and other assistance to individuals in the U.S. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 403,400 | 90,700 | 312,700 | |
| 6 | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ | | | | |
| 7 | Other salaries and wages | 2,665,221 | 2,323,161 | 196,404 | 145,656 |
| 8 | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) | 273,909 | | 273,909 | |
| 9 | Other employee benefits | 526,606 | | 526,606 | |
| 10 | Payroll taxes | 225,748 | 179,127 | 35,691 | 10,930 |
| 11 | Fees for services (non-employees) | | | | |
| а | Management | | | | |
| ь | Legal | 8,632 | | 8,632 | |
| С | Accounting | 15,025 | | 15,025 | |
| d | Lobbying | | | | |
| e | Professional fundraising See Part IV, line 17 | | | | |
| f | Investment management fees | 35,695 | | 35,695 | |
| g | Other | 72,302 | | 72,302 | |
| 12 | Advertising and promotion | 158,530 | | 158,530 | |
| 13 | Office expenses | 133,990 | | 133,990 | |
| 14 | Information technology | 133,330 | | 133,330 | |
| 15 | Royalties | | | | |
| 16 | | | | | |
| 17 | Occupancy | 7 162 | | 7 162 | |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | 7,162 | | 7,162 | |
| 19 | Conferences, conventions, and meetings | | | | _ |
| 20 | Interest | 6,432 | | 6,432 | |
| 20 | Payments to affiliates | 0,432 | | 0,432 | |
| 22 | Depreciation, depletion, and amortization | 698,494 | 698,494 | | |
| 23 | Insurance | 90,609 | 090,494 | 90,609 | |
| 24 | Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of | 90,009 | | 90,009 | |
| | total expenses shown on line 25 below) | | _ | | |
| a | EDUCATIONAL & INSTRUCTI | 606,343 | 606,343 | | |
| Ь | FOOD SERVICE | 483,292 | 483,292 | | |
| c | UTILITIES | 325,664 | 325,664 | | |
| d | SUMMER PROGRAM | 277,955 | 277,955 | | |
| е | BUILDING & GROUNDS MAIN | 244,189 | 244,189 | | |
| f | All other expenses | 293,887 | 183,336 | 17,852 | 92,699 |
| 25 | Total functional expenses. Add lines 1 through 24f | 7,553,085 | 5,412,261 | 1,891,539 | 249,285 |
| 26 | Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation | | | | |

| Pa | rt X | Balance Sheet | | | | | |
|---------------|------|---|---------|-----------------|---------------------------------|-----|---------------------------|
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash—non-interest-bearing | | | 4,228,879 | 1 | 3,826,346 |
| | 2 | Savings and temporary cash investments | | | | 2 | |
| | 3 | Pledges and grants receivable, net | | | 3,060,858 | 3 | 2,852,827 |
| | 4 | Accounts receivable, net | | | 46,260 | 4 | 98,437 |
| | 5 | Receivables from current and former officers, directors, trustees highest compensated employees. Complete Part II of | s, key | employees, and | | | |
| | | Schedule L | | | | 5 | |
| | 6 | Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$ Complete Part II of | | 4958(f)(1)) and | | | |
| | | Schedule L | | | | 6 | |
| Assets | 7 | Notes and loans receivable, net | • | | | 7 | |
| Ŝ | 8 | Inventories for sale or use | | | 50,404 | 8 | 49,631 |
| ⋖ | 9 | Prepaid expenses and deferred charges | | | 115,611 | 9 | 188,195 |
| | 10a | Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D | 10a | 23,009,161 | | | |
| | ь | Less accumulated depreciation | 10b | 8,271,610 | 14,501,919 | 10c | 14,737,551 |
| | 11 | Investments—publicly traded securities | | | | 11 | |
| | 12 | Investments—other securities See Part IV, line 11 | | | 2,414,600 | 12 | 3,190,132 |
| | 13 | Investments—program-related See Part IV, line 11 | | | | 13 | |
| | 14 | Intangible assets | | | | 14 | |
| | 15 | Other assets See Part IV, line 11 | | | 77,857 | 15 | 79,000 |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | | | 24,496,388 | 16 | 25,022,119 |
| | 17 | Accounts payable and accrued expenses . | | | 384,997 | 17 | 430,535 |
| | 18 | Grants payable | | | | 18 | |
| | 19 | Deferred revenue | | | | 19 | |
| | 20 | Tax-exempt bond liabilities | | | | 20 | |
| <u> </u> | 21 | Escrow or custodial account liability Complete Part IV of Schedul | eD. | • | | 21 | |
| Liabilities | 22 | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified | | | | | |
| Lie | | persons Complete Part II of Schedule L | | • | | 22 | |
| | 23 | Secured mortgages and notes payable to unrelated third parties | • | | 700,000 | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | | | 24 | |
| | 25 | Other liabilities Complete Part X of Schedule D | | | 1,155,852 | 25 | 1,175,454 |
| | 26 | Total liabilities. Add lines 17 through 25 | | | 2,240,849 | 26 | 1,605,989 |
| Fund Balances | | Organizations that follow SFAS 117, check here ► $\sqrt{}$ and comp through 29, and lines 33 and 34. | lete li | ines 27 | | | |
| สม | 27 | Unrestricted net assets | | | 15,258,579 | 27 | 16,364,388 |
| Ba | 28 | Temporarily restricted net assets | | | 5,899,460 | 28 | 5,896,032 |
| pι | 29 | Permanently restricted net assets | | | 1,097,500 | 29 | 1,155,710 |
| Ē | | Organizations that do not follow SFAS 117, check here ► ┌ an | d com | plete | | | |
| 5 | | lines 30 through 34. | | | | | |
| | 30 | Capital stock or trust principal, or current funds | • | | | 30 | |
| Assets | 31 | Paid-in or capital surplus, or land, building or equipment fund | | | | 31 | |
| | 32 | Retained earnings, endowment, accumulated income, or other fu | nds | | | 32 | |
| Net | 33 | Total net assets or fund balances | | | 22,255,539 | 33 | 23,416,130 |
| _ | 34 | Total liabilities and net assets/fund balances | | | 24,496,388 | 34 | 25,022,119 |

Part XI Financial Statements and Reporting

| | | | Yes | No |
|----|---|----|-----|----|
| 1 | Accounting method used to prepare the Form 990 Cash Accrual Other | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a | | Νo |
| b | Were the organization's financial statements audited by an independent accountant? | 2b | Yes | |
| c | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | 2c | Yes | |
| d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both | | | |
| | ▼ Separate basis | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | 3a | | Νο |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | 3b | | |

Form **990** (2009)

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection

Employer identification number

THE GOW SCHOOL Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). 굣 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 7 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h Type III - Other ┌ Type I **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No 11g(i) and (III) below, the governing body of the the supported organization? (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) h Provide the following information about the supported organization(s)

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see | (iv) Is the organization of (i) lise your gover docum | ne tion in sted in erning | Did you no organiza col (i) o | otify the tion in of your | (vi Is t organiza col (i) or in the l | ne tion in ganized | (vii) A mount of support? |
|---|-------------|---|---|------------------------------------|-------------------------------|---------------------------------|---|--------------------------|---------------------------------|
| | | instructions)) | Yes | No | Yes | No | Yes | No | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Total | | | | | | | | | |

instructions

| F | Support Schedule (Complete only if yo | | | | | and 170(b)(| 1)(A)(vi) |
|------|---|----------------------|--------------------|---------------------|---------------------|------------------|------------------|
| S | ection A. Public Support | a chocked the | 20% 011 11110 07 | , , 01 0 01 1 410 | | | |
| | endar year (or fiscal year beginning | (-) 2005 | (1) 2006 | (-) 2007 | (4) 2000 | (-) 2000 | (6) T. t. l |
| | in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received (Do not include any "unusual | | | | | | |
| _ | grants ") | | | | | | |
| 2 | Tax revenues levied for the organization's benefit and either | | | | | | |
| | paid to or expended on its behalf | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| 5 | The portion of total contributions by | | | | | | |
| | each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included on | | | | | | |
| | line 1 that exceeds 2% of the amount shown on line 11, column | | | | | | |
| _ | (f) Public Support. Subtract line 5 from | | | | 1 | | |
| 6 | line 4 | | | | | | |
| S | ection B. Total Support | | • | | • | | • |
| Cale | endar year (or fiscal year beginning | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| | ın) | (, | (-) | (5) 2 5 5 7 | (, | (0, 2000 | (1) |
| 7 | A mounts from line 4 | | | | | | |
| 8 | Gross income from interest, dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar | | | | | | |
| | sources | | | | | | |
| 9 | Net income from unrelated | | | | | | |
| | business activities, whether or | | | | | | |
| | not the business is regularly carried on | | | | | | |
| 10 | Other income (Explain in Part | | | | | | |
| | IV) Do not include gain or loss | | | | | | |
| | from the sale of capital assets | | | | | | |
| 11 | Total support (Add lines 7 through 10) | | | | | | |
| 12 | Gross receipts from related activiti | es, etc (See inst | ructions) | | <u> </u> | 12 | |
| 13 | First Five Years If the Form 990 is | for the organization | on's first, second | . third. fourth. or | fifth tax vear as a | | ızatıon. |
| | check this box and stop here | .o o.ga | | , | , | | ▶ □ |
| | | | | | | | |
| | ection C. Computation of Pub | | | | | | |
| 14 | Public Support Percentage for 2009 | | | 11 column (f)) | | 14 | |
| 15 | Public Support Percentage for 2008 | 3 Schedule A, Pa | rt II, line 14 | | | 15 | |
| 16a | 33 1/3% support test—2009. If the | | | | line 14 is 33 1/3% | 6 or more, check | |
| h | and stop here. The organization qua 33 1/3% support test—2008. If the | | | | Sa and line 15 is | 33 1/3% or more | chack this |
| b | box and stop here. The organization | | | | Ja, and fine 15 is | 33 1/3% OF HIOTE | , check this |
| 17a | 10%-facts-and-circumstances test- | | | | ne 13, 16a, or 16 | b and line 14 | , |
| | ıs 10% or more, and ıf the organıza | | | | | | |
| | in Part IV how the organization mee | ets the "facts and | cırcumstances" | test The organiz | ation qualifies as | a publicly suppo | |
| L | organization | | ngation did wat : | shook a hay an le | no 12 165 164 | or 17a and line | ▶┌ |
| b | 10%-facts-and-circumstances test- 15 is 10% or more, and if the organ | - | | | | | |
| | Explain in Part IV how the organiza | | | | | | у |
| | supported organization | | | | | · | ´ ▶ □ |
| 18 | Private Foundation If the organizat | ion did not check | a box on line 13, | 16a, 16b, 17a o | r 17b, check this | box and see | |

►□

| Pa | Support Schedule (Complete only if yo | | | | (a)(2) | | |
|------|---|----------------------|--------------------|------------------------|--------------------|--------------------|-------------------|
| Se | ection A. Public Support | _ Chocked the l | 227 311 11116 3,0 | ., | / | | |
| | ndar year (or fiscal year beginning | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| | ın) | (4) 2003 | (2) 2000 | (6) 2007 | (4)2000 | (0,200) | (1) otal |
| 1 | Gifts, grants, contributions, and membership fees received (Do not | | | | | | |
| | include any "unusual grants ") | • | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| | merchandise sold or services | | | | | | |
| | performed, or facilities furnished in | | | | | | |
| | any activity that is related to the organization's tax-exempt | | | | | | |
| | purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| | are not an unrelated trade or | | | | | | |
| | business under section 513 | | | | | | |
| 4 | Tax revenues levied for the organization's benefit and either | | | | | | |
| | paid to or expended on its | | | | | | |
| | behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| 6 | the organization without charge Total. Add lines 1 through 5 | | + | | | | |
| | Amounts included on lines 1, 2, | | + | | | + | |
| , a | and 3 received from disqualified | | | | | | |
| | persons | | | | | | |
| Ь | A mounts included on lines 2 and 3 | | | | | | |
| | received from other than disqualified persons that exceed | | | | | | |
| | the greater of \$5,000 or 1% of the | | | | | | |
| | amount on line 13 for the year | | | | | | |
| c | Add lines 7a and 7b | | | | | | |
| 8 | Public Support (Subtract line 7c | | | | | | |
| | from line 6) | | | | | | |
| | ction B. Total Support | I I | T | 1 | | | |
| Cale | in) | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) 2009 | (f) Total |
| 9 | A mounts from line 6 | | | | | | |
| 10a | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar sources | | | | | | |
| ь | Unrelated business taxable | | | | | | |
| | ıncome (less section 511 taxes) | | | | | | |
| | from businesses acquired after | | | | | | |
| | June 30, 1975 | | | | | | |
| C | Add lines 10a and 10b Net income from unrelated | | | | | | |
| 11 | business activities not included | | | | | | |
| | ın line 10b, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 12 | Other income Do not include | | | | | | |
| | gain or loss from the sale of capital assets (Explain in Part | | | | | | |
| | IV) | | | | | | |
| 13 | Total support (Add lines 9, 10c, | | | | | | |
| 1.4 | 11 and 12) First Five Years If the Form 990 is | for the organization | on's first sass== | third fourth an | fifth tay year ac | F01/a\/2\ a=== | l uzation |
| 14 | check this box and stop here | ioi the organizati | on s mst, secona | , cilii u, lourtii, or | ınını caxyear asa | i sor(c)(s) organ | iization, ► |
| | | | | | | | |
| Se | ction C. Computation of Pub | | | | | | |
| 15 | Public Support Percentage for 200 | 9 (lıne 8 column (| f) dıvıded by lıne | 13 column (f)) | | 15 | |
| 16 | Public support percentage from 20 | 08 Schedule A, P | art III, line 15 | | | 16 | |
| | | · | | | | | |
| Se | ction D. Computation of Inv | estment Inco | me Percenta | ge | | | |
| 17 | Investment income percentage for | | | | n (f)) | 17 | |
| 18 | Investment income percentage fro | - | | • | | 18 | |
| | 33 1/3% support tests—2009. If th | | | | fline 15 is more | | lline 17 is not |
| 1.7a | more than 33 1/3%, check this box | | | | | a.i. 55 1/5/0 aliC | . IIIC 17 13 110t |
| | organization | ▶ ┌ | - | · | | | |
| ь | 33 1/3% support tests—2008. If th | e organization did | not check a box | on line 14 or line | e 19a, and line 16 | is more than 33 | 1/3% and line |

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

Software ID: Software Version:

EIN: 16-1034793

Name: THE GOW SCHOOL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Compensated Employees, an | d Independ | lent C | <u>óntrac</u> t | tors | | | | |
|------------------------------------|--------------------------------|-----------------------------------|--------------------------------|--|--------|---|---|--|
| (A) Name and Title | (B) Average hours per | | (C) ition (che that appl | y) | | (D) Reportable compensation from the | (E) Reportable compensation from related | (F) Estimated amount of other |
| | per week | Individual trustee or director | Officer Institutional Trustee | Highest compensited employee Key employee | Former | organization (W- 2/1099-MISC) | organizations (W- 2/1099- MISC) | compensation from the organization and related organizations |
| ANDREW W EVANS VICE CHAIR | | X | Χ | | | 0 | 0 | 0 |
| DAVID W GOW JR TRUSTEE | | Х | | | | 0 | 0 | 0 |
| ROBERT WARNER JR CHAIR | | X | × | | | 0 | 0 | 0 |
| DEAN HJEWETT EMERITUS | | Х | | | | 0 | 0 | 0 |
| NEWTON D BAKER TREASURER | | X | х | | | 0 | 0 | 0 |
| SANDRA GILMOR TRUSTEE | | Х | | | | 0 | 0 | 0 |
| K CARSON JONES SECRETARY | | X | X | | | 0 | 0 | 0 |
| AL CHIRCOP TRUSTEE | | Х | | | | 0 | 0 | 0 |
| EDWIN T BEAN JR EMERITUS | | X | | | | 0 | 0 | 0 |
| MARTHA TOWNSON TRUSTEE | | X | | | | 0 | 0 | 0 |
| MARY ANN COULSON VICE CHAIR | | Х | X | | | 0 | 0 | 0 |
| HENRY H MINIS TRUSTEE | | X | | | | 0 | 0 | 0 |
| CATHERINE PAQUET-RIVARD TRUSTEE | | Х | | | | 0 | 0 | 0 |
| JOSEPH GIALLANZA eMERITUS | | Х | | | | 0 | 0 | 0 |
| GRAEME HEPBURN TRUSTEE | | Х | | | | 0 | 0 | 0 |
| JOHN PULVERMANN TRUSTEE | | Х | | | | 0 | 0 | 0 |
| ROBERT VAIL TRUSTEE | | X | | | | 0 | 0 | 0 |
| ELIZABETH EVANS TRUSTEE | | X | | | | 0 | 0 | 0 |
| J GIBSON MCILVAIN TRUSTEE | | Х | | | | 0 | 0 | 0 |
| JOHN R BULLOCK III TRUSTEE | | Χ | | | | 0 | 0 | 0 |
| GEORGE REID EMERITUS | | Х | | | | 0 | 0 | 0 |
| MARK BONNER TRUSTEE | | Х | | | | 0 | 0 | 0 |
| WILLIAM COTTER TRUSTEE | | Χ | | | | 0 | 0 | 0 |
| KATHERINE MOHNEY TRUSTEE | | Х | | | | 0 | 0 | 0 |
| LOWELL G POWERS JR TRUSTEE | | Х | | | | 0 | 0 | 0 |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| compensated Employees, and | | | | | | | | | | |
|---|-------------------------|-----------------------------------|--------------------------------|---------|--------------|------------------------------|--------|--|---|--|
| (A) Name and Title | (B) Average hours | | ((tion (that a | che | | II | | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of other |
| | per week | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | from the organization (W- 2/1099-MISC) | from related organizations (W- 2/1099- MISC) | compensation from the organization and related organizations |
| MICHAEL ROMANO TRUSTEE | ` | Х | • | • | • | | • | 0 | 0 | 0 |
| JANIS VAUGHN TRUSTEE | | Х | | | | | | 0 | 0 | 0 |
| ROBERT HOPKINS TRUSTEE | | Х | | | | | | 0 | 0 | 0 |
| ADAM STEINBERG TRUSTEE | | Х | | | | | | 0 | 0 | 0 |
| M BRADLEY ROGERS HEADMASTER | 40 00 | | | Х | Х | Х | | 155,000 | 0 | 65,500 |
| DANIEL F KELLEY ASST HEADMASTER | 40 00 | | | | Х | | | 94,700 | 0 | 9,470 |
| ROSEMARY SHIELDS DIRECTOR OF FINANCE | 40 00 | | | | X | | | 67,000 | 0 | 6,700 |
| JEFF SWEET ASST HEADMASTER | 40 00 | | | | Х | | | 86,700 | 0 | 8,670 |

Form 990, Part IX - Statement of Functional Expenses - 24a - 24e Other Expenses

| Do not include amounts reported on line 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|--|-----------------------|------------------------------------|---|--------------------------------|
| EDUCATIONAL & INSTRUCTI | 606,343 | 606,343 | | |
| FOOD SERVICE | 483,292 | 483,292 | | |
| UTILITIES | 325,664 | 325,664 | | |
| SUMMER PRO GRAM | 277,955 | 277,955 | | |
| BUILDING & GROUNDS MAIN | 244,189 | 244,189 | | |

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493316003110

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public

| nal | evenue Service | orm 990. ► See separate instructions. | | | Inspecti | on |
|-----|--|--|-----------|------------------------|--------------|----------|
| | e of the organization SOW SCHOOL | | Emp | loyer identificat | ion number | |
| | OH SCHOOL | | 16-1 | 1034793 | | |
| aı | Organizations Maintaining Donor A | | unds | or Accounts. | Complete | e if the |
| | organization answered "Yes" to Form 99 | 90, Part IV, line 6. (a) Donor advised funds | | b) Funds and ot | haraccoun | +- |
| | otal number at end of year | (a) Donor advised funds | <u>'</u> | b) Fullus allu ot | ner accoun | 15 |
| | Aggregate contributions to (during year) | | | | | |
| | Aggregate contributions to (during year) | | | | | |
| | Aggregate value at end of year | | | | | |
| | Did the organization inform all donors and donor adv | Isors in writing that the assets held in do | nor advi | sad | | |
| | funds are the organization's property, subject to the | | iioi aavi | 300 | ☐ Yes | ┌ No |
| | Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ber | | | | | |
| | conferring impermissible private benefit | ment of the donor of donor advisor, or for a | illy othe | i puipose | ☐ Yes | ┌ No |
| i | Conservation Easements. Complete | ıf the organization answered "Yes" t | to Form | າ 990, Part IV | , lıne 7. | |
| | Purpose(s) of conservation easements held by the o | organization (check all that apply) | | | | |
| | Preservation of land for public use (e g , recreat | | | | | |
| | Protection of natural habitat | Preservation of a | certified | d historic struct | ure | |
| | Preservation of open space | | | | | |
| | Complete lines 2a-2d if the organization held a qual | lified conservation contribution in the forn | n of a co | nservation | | |
| | easement on the last day of the tax year | | | Held at the | End of the ' | /ear |
| | Total number of conservation easements | | 2a | ricid at the | Lila of the | Cai |
| | Total acreage restricted by conservation easements | 5 | 2b | | | |
| | Number of conservation easements on a certified his | | 2c | | | |
| | Number of conservation easements included in (c) a | acquired after 8/17/06 | 2d | | | |
| | Number of conservation easements modified, transfe | erred released extinguished or terminat | ed hv th | e organization c | lurina | |
| | the taxable year 🟲 | errea, rereasea, extingarsmea, er terminat | cu b, ti. | e organization o | aring | |
| | · | | | | | |
| | Number of states where property subject to conserv | | | | | |
| | Does the organization have a written policy regardin enforcement of the conservation easements it holds | | idling of | violations, and | ☐ Yes | ┌ No |
| | Staff and volunteer hours devoted to monitoring, ins | pecting and enforcing conservation easer | nents di | uring the year 🕨 | | |
| | A mount of expenses incurred in monitoring, inspecti | ing, and enforcing conservation easement | s during | ; the year ► \$ _ | | |
| | Does each conservation easement reported on line 2 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? | 2(d) above satisfy the requirements of se | ction | | ☐ Yes | ┌ No |
| | In Part XIV, describe how the organization reports on balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease in the organization's accounting for conservation ease in the conservation of the conservation is a conservation ease in the conservation is a conservation of the conse | the footnote to the organization's financia | • | , | | |
| Ī | Organizations Maintaining Collection Complete if the organization answered | | or Otl | ner Similar <i>F</i> | Assets. | |
| | If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fii | d for public exhibition, education or resear | ch ın fu | | | |
| | If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items | public exhibition, education, or research | | | • | |
| | (i) Revenues included in Form 990, Part VIII, line 1 | L | | ► \$ | | (|
| | (ii) Assets included in Form 990, Part X | | | ► \$ | 5 | 1,200 |
| | If the organization received or held works of art, hist following amounts required to be reported under SFA | | or finan | | | |
| | Revenues included in Form 990, Part VIII, line 1 | | | ► \$ | | |
| | Assets included in Form 990, Part X | | | ► \$ | | |
| | | | | . + | | |

| Part | Organizations Maintaining Co | llections of Art, | , His | <u>tori</u> | <u>cal Tr</u> | eası | ures, or (| <u> Othe</u> | <u>r Simila</u> | r Asse | ets (co | ontinued) |
|------------|---|-----------------------|--------|-------------|---------------|-------|---------------|--------------|-----------------|----------|-----------------|-----------|
| 3 | Using the organization's accession and othe items (check all that apply) | records, check any | ofth | e foll | lowing tl | hat a | re a sıgnıfıc | ant u | ise of its c | ollectio | n | |
| а | ▼ Public exhibition | | d | Γ | Loan o | rexc | :hange prog | rams | | | | |
| b | Scholarly research | | e | Γ | Other | | | | | | | |
| c | Preservation for future generations | | | | | | | | | | | |
| 4 | Provide a description of the organization's co | llections and explai | n hov | v the | y furthei | r the | organızatıo | n's ex | empt purp | ose in | | |
| 5 | During the year, did the organization solicit of assets to be sold to raise funds rather than t | | | | | | | | nılar | Г | Yes | √ No |
| Par | Escrow and Custodial Arrang Part IV, line 9, or reported an an | | | | | | n answere | ed "Y | 'es" to Fo | rm 990 | 0, | |
| 1a | Is the organization an agent, trustee, custod included on Form 990, Part X? | ıan or other ınterme | dıary | for c | ontribut | ions | or other as: | sets | not | Г | Yes | ┌ No |
| b | If "Yes," explain the arrangement in Part XIV | and complete the f | follow | ıng ta | able | | [| | | A moi | unt | |
| с | Beginning balance | | | | | | | 1c | | | | |
| d | Additions during the year | | | | | | ŀ | 1d | | | | |
| e | Distributions during the year | | | | | | ŀ | 1e | | | | |
| f | Ending balance | | | | | | ŀ | 1f | | | | |
| 2a | Did the organization include an amount on Fo | orm 990. Part X. line | 217 | | | | l | | | Г | Yes | ┌ No |
| | If "Yes," explain the arrangement in Part XIV | | | | | | | | | , | | , |
| | t V Endowment Funds. Complete | | ans | were | ed "Yes | s" to | Form 990 | , Pai | t IV, line | 10. | | |
| | | (a)Current Year | | Prior | | | wo Years Bacl | | Three Years | | e)Four Y | ears Back |
| 1a | Beginning of year balance | 199,505 | | | 199,505 | | | | | | | |
| b | Contributions | | | | | | | | | | | |
| c | Investment earnings or losses | | | | | | | | | | | |
| d | Grants or scholarships | | | | | | | | | | | |
| e | Other expenditures for facilities and programs | | | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | | | |
| g | End of year balance | 199,505 | | | 199,505 | | | | | | | |
| 2 | Provide the estimated percentage of the yea | r end balance held a | S | | | | | | | | | |
| а | Board designated or quasi-endowment 🕨 | 0 % % | | | | | | | | | | |
| b | Permanent endowment 🕨 100 000 % % | | | | | | | | | | | |
| С | Term endowment ► 0 % % | | | | | | | | | | | |
| 3a | Are there endowment funds not in the posses | ssion of the organiza | tion t | hat a | are held | and | admınıstere | d for | the | | | |
| | organization by | | | | | | | | | | Yes | No |
| | (i) unrelated organizations | | | • | | • | | • | | 3a(i) | | No |
| L | (ii) related organizations | | | | | | | • | | 3a(ii) | <u> </u> | N o |
| ь 4 | If "Yes" to 3a(II), are the related organizatio Describe in Part XIV the intended uses of th | • | | | | • | | • | | 3b | | <u> </u> |
| | t VI Investments—Land, Buildings | | | | | 30 P | Part X line | 10 | | | | |
| | <u> </u> | , and Equipme | 111. 5 | | Cost or o | | (b)Cost or o | | (c) Accumi | ulated | | |
| | Description of investment | | | | s (Investr | | basis (oth | | deprecia | | (d) Bo | ok value |
| 1a | and | | | | | | 1,06 | 5,384 | | | | 1,065,384 |
| b i | Buildings | | | | | | 20,22 | 9,353 | 6,8 | 375,787 | 1 | 3,353,566 |
| c l | easehold improvements | | | | | | | | | | | |
| d I | Equipment | | | | | | 1,71 | 3,424 | 1,3 | 395,823 | | 317,601 |
| е (| Other | <u></u> | | | | | | 1,000 | | | | 1,000 |
| | . Add lines 1a-1e <i>(Column (d) should equal Fo</i> | rm 990, Part X, colun | nn (B) | , lıne | 10(c).) | | | | | | 1 | 4,737,551 |
| | | | | | | | | | Sched | dule D (| Form 9 | 90) 2009 |

| Part VII Investments—Other Securities. See F | | . (c) Method of valuation |
|--|----------------|----------------------------------|
| (including name of security) | (b)Book value | Cost or end-of-year market value |
| Financial derivatives | | |
| Closely-held equity interests Other | | |
| JP Morgan Custodial Account | 210,667 | F |
| M&T Trust Account | 249,480 | F |
| | | |
| TIFF LONG TERM FUND | 2,729,985 | F_ |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 12) | 3,190,132 | |
| Part VIII Investments—Program Related. See | | 3. |
| (a) Description of investment type | (b) Book value | (c) Method of valuation |
| | | Cost or end-of-year market value |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 13) | 15 | |
| Part IX Other Assets. See Form 990, Part X, In | | (b) Book value |
| | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, In | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, In | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, In | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, In | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, In | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, In | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, In | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, In | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, In | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, In | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, In | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, Im (a) Description | tion | |
| Part IX Other Assets. See Form 990, Part X, Im (a) Description Total. (Column (b) should equal Form 990, Part X, col.(B) line 15 | 5.) | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, Im (a) Description | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 15 Part X Other Liabilities. See Form 990, Part X | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Advance Tuition | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Advance Tuition | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Advance Tuition | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Advance Tuition | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Advance Tuition | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Advance Tuition | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Advance Tuition | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Advance Tuition | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Advance Tuition | 5.) | |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability Federal Income Taxes Advance Tuition | 5.) | |

| 1 | Total revenue (Form 990, Part VIII, column (A), line 12) | 1 | 8,429,432 |
|--------|--|--------------|---------------|
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | 2 | 7,553,085 |
| 3 | Excess or (deficit) for the year Subtract line 2 from line 1 | 3 | 876,347 |
| 4 | Net unrealized gains (losses) on investments | 4 | 284,244 |
| 5 | Donated services and use of facilities | 5 | |
| 6 | Investment expenses | 6 | |
| 7 | Prior period adjustments | 7 | |
| 8 | Other (Describe in Part XIV) | 8 | |
| 9 | Total adjustments (net) Add lines 4 - 8 | 9 | 284,244 |
| 10 | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10 | 1,160,591 |
| Par | Reconciliation of Revenue per Audited Financial Statements With Revenue | er Reti | urn |
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 8,713,676 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12 | | |
| а | Net unrealized gains on investments | | |
| b | Donated services and use of facilities | | |
| c | Recoveries of prior year grants | | |
| d | Other (Describe in Part XIV) 2d | | |
| e | Add lines 2a through 2d | 2e | 284,244 |
| 3 | Subtract line 2e from line 1 | 3 | 8,429,432 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1 | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b . 4a | | |
| b | Other (Describe in Part XIV) 4b | | |
| c | Add lines 4a and 4b | 4c | 0 |
| 5 | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) | 5 | 8,429,432 |
| Part | Reconciliation of Expenses per Audited Financial Statements With Expenses | per Re | |
| 1 | Total expenses and losses per audited financial statements | 1 1 | 7,553,085 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | _ | |
| - а | Donated services and use of facilities | | |
| b | Prior year adjustments | | |
| c | Other losses | | |
| d | Other (Describe in Part XIV) 2d | | |
| e | Add lines 2a through 2d | 2e | 0 |
| 3 | Subtract line 2e from line 1 | 3 | 7,553,085 |
| 4 | A mounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| b | Other (Describe in Part XIV) 4b | | |
| c | Add lines 4a and 4b | 4c | 0 |
| 5 | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18) | 5 | 7,553,085 |
| Pai | t XIV Supplemental Information | • | |
| Con | nplete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Pa | art IV , lın | es 1b and 2b, |

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

| Ident if ier | Return Reference | Explanation |
|------------------|---|--|
| Part III, Line 4 | | THE SCHOOL HOLDS ARTIFACTS WHICH ARE RESTRICTED FOR USE IN THE SCHOOL LIBRARY AND MUST BE HELD BY THE SCHOOL FOREVER THE SCHOOL ALSO HOLDS A SCULPTURE DONATED BY AN ALUMNI WHICH IS KEPT IN THE DINING HALL |
| Part V, Line 4 | Description of Intended Use of Endowment Funds | THE ENDOWMENT FUND BALANCE IS PERMANENTLY INVESTED, WITH THE INCOME RESTRICTED FOR SCHOLARSHIPS AND TUITION ASSISTANCE |

Employer identification number

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

THE GOW SCHOOL

Name of the organization

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2009

Open to Public Inspection

| | 16-1034793 | | | |
|---|---|----|--|------|
| | | | YES | NO |
| 1 | Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? | 1 | Yes | |
| 2 | Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? | 2 | Yes | |
| 3 | Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain | 3 | Yes | |
| | | | 100 | |
| | | | | |
| 4 | Does the organization maintain the following? | | | |
| а | Records indicating the racial composition of the student body, faculty, and administrative staff? | 4a | Yes | |
| Ь | Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? | 4b | Yes | |
| c | Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? | 4c | Yes | |
| d | Copies of all material used by the organization or on its behalf to solicit contributions? | 4d | Yes | |
| | If you answered "No" to any of the above, please explain If you need more space, use Schedule O (Form 990) | | | |
| | Does the organization discriminate by race in any way with respect to | | | N.o. |
| а | Students' rights or privileges? | Ja | <u> </u> | No |
| b | Admissions policies? | 5b | | No |
| c | Employment of faculty or administrative staff? | 5с | | No |
| d | Scholarships or other financial assistance? | 5d | | No |
| е | Educational policies? | 5e | | No |
| f | Use of facilities? | 5f | | No |
| g | Athletic programs? | 5g | | No |
| h | Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Schedule O (Form 990) | 5h | | No |
| | | | | |
| | Does the organization receive any financial aid or assistance from a governmental agency? | 6a | | Νo |
| b | Has the organization's right to such aid ever been revoked or suspended? | 6b | | Νo |
| _ | If you answered "Yes" to either line 6a or line 6b, explain on Schedule O (Form 990) | | | |
| , | Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Schedule O (Form | 7 | Yes | |

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**Compensation Information**

DLN: 93493316003110

OMB No 1545-0047

Open to Public Inspection

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization THE GOW SCHOOL

Employer identification number

16-1034793

| Pa | rt I Questions Regarding Compensation | | · | | | |
|----|---|---|---|----|-----|----|
| | | | | | Yes | Νo |
| 1a | Check the appropiate box(es) if the organization prov 990, Part VII, Section A, line 1a Complete Part III t | | | | | |
| | First-class or charter travel | <u>~</u> | Housing allowance or residence for personal use | | | |
| | Travel for companions | Γ | Payments for business use of personal residence | | | |
| | Tax idemnification and gross-up payments | Γ | Health or social club dues or initiation fees | | | |
| | Discretionary spending account | Γ | Personal services (e g , maid, chauffeur, chef) | | | |
| b | If any of the boxes in line 1a are checked, did the org reimbursement orprovision of all the expenses descri | | | 1b | Yes | |
| 2 | Did the organization require substantiation prior to re officers, directors, trustees, and the CEO/Executive [| | | 2 | Yes | |
| 3 | Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all tha | t apply | y | | | |
| | Compensation committee | <u> </u> | Written employment contract | | | |
| | Independent compensation consultant | | Compensation survey or study | | | |
| | Form 990 of other organizations | <u> - </u> | Approval by the board or compensation committee | | | |
| 4 | During the year, did any person listed in Form 990, Pa or a related organization | art VII | , Section A , line 1a with respect to the filing organization | | | |
| а | Receive a severance payment or change-of-control p | aymen | t? | 4a | | Νo |
| b | Participate in, or receive payment from, a supplement | al non | qualified retirement plan? | 4b | | Νo |
| c | Participate in, or receive payment from, an equity-bas | sed co | mpensation arrangement? | 4c | | Νo |
| | If "Yes" to any of lines 4a-c, list the persons and pro- | vide th | e applicable amounts for each item in Part III | | | |
| | Only 501(c)(3) and 501(c)(4) organizations only mus | t comp | olete lines 5-9. | | | |
| 5 | For persons listed in form 990, Part VII, Section A, li compensation contingent on the revenues of | ne 1a, | did the organization pay or accrue any | | | |
| а | The organization? | | | 5a | | Νo |
| b | Any related organization? | | | 5b | | Νo |
| | If "Yes," to line 5a or 5b, describe in Part III | | | | | |
| 6 | For persons listed in form 990, Part VII, Section A, li compensation contingent on the net earnings of | ne 1a, | did the organization pay or accrue any | | | |
| а | The organization? | | | 6a | | Νo |
| b | Any related organization? | | | 6b | | Νο |
| | If "Yes," to line 6a or 6b, describe in Part III | | | | | |
| 7 | For persons listed in Form 990, Part VII, Section A, I payments not described in lines 5 and 6? If "Yes," de | | | 7 | | Νo |
| 8 | Were any amounts reported in Form 990, Part VII, pa subject to the initial contract exception described in I | | | | | |
| | in Part III | | 103, 40301100 | 8 | | Νo |
| 9 | If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)? | rebutta | able presumption procedure described in Regulations | 9 | | |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

| (A) Name | (B) Breakdown o | (i) Base compensation (ii) Base compensation (ii) Bonus & (iii) Other reportable compensation (iii) Bonus & (iiii) Other reportable compensation | | | (D) Nontaxable benefits | (E) Total of columns (B)(ı)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ | |
|----------------------|-----------------|---|--------------|---|------------------------------------|------------------------------------|---|--|
| | | | compensation | | | | | |
| M BRADLEY ROGERS (I) | | | - | / | | 220,500 | 170,500 0 | |
| | | | | | | | | |
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Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

| Ident if ier | Ret urn Ref erence | Explanation |
|--------------|-----------------------|-------------|
| <u> </u> | | |

Schedule J (Form 990) 2009

SCHEDULE M (Form 990)

NonCash Contributions

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Name of the organization **Employer identification number** THE GOW SCHOOL 16-1034793

| Pa | rt I Types of Property | | | - | | | | |
|-------|--|----------------------------------|---------------------------------------|---|------------------------------------|--------|-------|------|
| | | (a) Check If applicable | (b) Number of Contributions | (c) Revenues reported on Form 990, Part VIII, line 1g | (d Method of de reven | etermi | nıng | |
| 1 | Art—Works of art | аррисавіс | | <u> </u> | | | | |
| | Art—Historical treasures . | | | | | | | |
| 3 | Art—Fractional interests | | | | | | | |
| _ | Books and publications | | | | | | | |
| | Clothing and household | | | | | | | |
| | goods | | | | | | | |
| 6 | Cars and other vehicles | | | | | | | |
| 7 | Boats and planes | | | | | | | |
| 8 | Intellectual property | | | | | | | |
| 9 | Securities—Publicly traded . | Х | 7 | 101,223 | FMV ON DATE OF | DONA | TION | |
| 10 | Securities—Closely held stock . | | | | | | | |
| 11 | Securities—Partnership, LLC, or trust interests | | | | | | | |
| 12 | Securities—Miscellaneous | | | | | | | |
| 13 | Qualified conservation contribution—Historic structures | | | | | | | |
| 14 | Qualified conservation contribution—Other | | | | | | | |
| 15 | Real estate—Residential . | | | | | | | |
| 16 | Real estate—Commercial | | | | | | | |
| 17 | Real estate—Other | | | | | | | |
| 18 | Collectibles | | | | | | | |
| 19 | Food inventory | | | | | | | |
| 20 | Drugs and medical supplies . | | | | | | | |
| 21 | Taxidermy | | | | | | | |
| 22 | Historical artifacts | | | | | | | |
| 23 | Scientific specimens | | | | | | | |
| 24 | Archeological artifacts | | | | | | | |
| 25 | Other ► () | | | | | | | |
| 26 | O ther ▶() | | | | | | | |
| 27 | O ther ▶() | | | | | | | |
| 28 | O ther ▶ () | | | | | | | |
| 29 | Number of Forms 8283 received for which the organization compl | | | | 29 | - | I | |
| 30a | During the year, did the organiza | ition receiv | e by contribution any prope | rty reported in Part I, lines | 1-28 that it | | Yes | No |
| | must hold for at least three year | s from the o | date of the initial contribution | on, and which is not require | d to be used | | | |
| | for exempt purposes for the enti | re holding p | erıod [?] | | | 30a | | No |
| b | If "Yes," describe the arrangeme | ent in Part 1 | Ι | | | | | |
| 31 | Does the organization have a gif | tacceptano | ce policy that requires the i | eview of any non-standard | contributions? | 31 | Yes | |
| 32a | Does the organization hire or use contributions? | e third part • • • | es or related organizations | to solicit, process, or sell i | non-cash | 32a | | N o_ |
| b | If "Yes," describe in Part II | | | | | | | |
| 33 | If the organization did not report describe in Part II | revenues i | n column (c) for a type of p | roperty for which column (a |) is checked, | | | |
| Ear D | rivacy Act and Panerwork Reduction | Act Notice | coa the Instructions for Fore | n 990 Cat No. 512271 | Schodule | M /For | m 000 | 2000 |

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2009

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2000

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SCHEDULE 0

(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990.

Name of the organization
THE GOW SCHOOL

Employer identification number
16-1034793

| ldentifier | Return Reference | Explanation |
|---|---------------------|---|
| Form 990, Part VI, Section B, line 11 | | A COPY OF FEDERAL FORM 990 IS PROVIDED TO THE ORGANIZATION'S MANAGEMENT AND FINANCE COMMITTEE OF THE SCHOOL'S BOARD OF TRUSTEES FOR REVIEW AND APPROVAL PRIOR TO FILING |
| Form 990, Part VI, Section B, line 12c | | BOARD MEMBERS ARE REQUIRED TO ANNUALLY SIGN THE CONFLICT OF INTEREST POLICY VERIFYING THEY ARE IN COMPLIANCE |
| Form 990, Part VI, Section B, line 15a | | COMPENSATION OF KEY EMPLOYEES IS REVIEWED AND APPROVED BY THE BOARD OF TRUSTESS ANNUALLY |
| Form 990, Part VI, Section C, line 19 | | ORGANIZATION WILL PROVIDE APPLICABLE DOCUMENTS UPON REQUEST |
| FORM 990, PART XI, LINE 2C | | THE FINANCE COMMITTEE OF THE SCHOOL'S BOARD OF TRUSTEES ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT OF THE SCHOOL'S FINANCIAL STATEMENTS |